2011 Federal Employee Viewpoint Survey

Empowering Employees

inspiring change

Nuclear Regulatory Commission AGENCY RESULTS

UNITED STATES OFFICE OF PERSONNEL MANAGEMENT



(Survey Administration Period April 25, 2011 to May 31, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*1. I am given a real opportunity to improve my skills in my	Ν		1,068	1,140	220	140	40	2,608	NA
organization.	%	84.2	40.4	43.8	8.6	5.5	1.6	100.0	
2. I have enough information to do my job well.	N %	86.0	910 34.7	1,336 51.2	200 7.7	139 5.4	24 0.9	2,609 100.0	NA
3. I feel encouraged to come up with new and better ways of doing	N		916	975	368	252	98	2,609	NA
things.	%	72.3	34.9	37.3	14.1	9.8	3.8	100.0	
	Ν		1,026	1,044	315	162	58	2,605	NA
*4. My work gives me a feeling of personal accomplishment.	%	79.3	39.2	40.1	12.1	6.4	2.3	100.0	
	Ν		1,159	1,073	249	95	29	2,605	NA
*5. I like the kind of work I do.	%	85.3	44.2	41.1	9.8	3.7	1.1	100.0	
	Ν		1,033	1,146	245	134	39	2,597	NA
6. I know what is expected of me on the job.	%	83.7	39.8	43.9	9.5	5.2	1.6	100.0	
7. When needed I am willing to put in the extra effort to get a job	Ν		1,885	675	34	8	4	2,606	NA
done.	%	98.2	72.0	26.2	1.3	0.3	0.2	100.0	
9. I am constantly locking for survey to do not ink hotton	Ν		1,369	1,037	163	28	4	2,601	NA
8. I am constantly looking for ways to do my job better.	%	92.4	52.2	40.2	6.4	1.1	0.2	100.0	
9. I have sufficient resources (for example, people, materials, budget)	Ν		635	1,203	318	330	113	2,599	4
to get my job done.	%	70.7	24.6	46.1	12.2	12.8	4.3	100.0	
*10 Margaretic margaret	Ν		586	1,340	303	266	105	2,600	4
*10. My workload is reasonable.	%	73.9	22.5	51.4	11.6	10.4	4.1	100.0	
*11. My talents are used well in the workplace.	Ν		653	1,140	371	285	140	2,589	13
11. My talents are used wen in the workplace.	%	68.9	25.1	43.8	14.5	11.1	5.4	100.0	
*12. I know how my work relates to the account's goals and micritics	Ν		1,232	1,138	145	58	29	2,602	1
*12. I know how my work relates to the agency's goals and priorities.	%	91.0	47.2	43.8	5.6	2.3	1.1	100.0	
*13. The work I do is important.	Ν		1,370	986	178	37	27	2,598	5
13. The work I do is important.	%	90.6	52.5	38.1	7.0	1.4	1.1	100.0	
*14. Physical conditions (for example, noise level, temperature,	Ν		1,014	1,144	224	157	55	2,594	9
lighting, cleanliness in the workplace) allow employees to perform their jobs well.	%	83.4	39.2	44.2	8.4	6.1	2.1	100.0	
*15 Manual annual in the second and a few second	Ν		874	1,092	301	195	118	2,580	23
*15. My performance appraisal is a fair reflection of my performance.	%	75.9	33.7	42.1	11.7	7.7	4.7	100.0	
16 Jam hald accountable for achieving growth	Ν		1,013	1,281	206	67	20	2,587	7
16. I am held accountable for achieving results.	%	88.6	39.0	49.6	7.9	2.6	0.8	100.0	

*AES prescribed items

** Sum of responses excluding DNK/NBJ

Sample or Census: Census

(Survey Administration Period April 25, 2011 to May 31, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
17. I can disclose a suspected violation of any law, rule or regulation	Ν		1,091	905	314	128	91	2,529	70
without fear of reprisal.	%	78.3	42.6	35.8	12.7	5.2	3.8	100.0	
*18. My training needs are assessed.	Ν		706	1,081	470	217	97	2,571	21
18. Wry training needs are assessed.	%	69.2	27.2	42.1	18.4	8.5	3.9	100.0	
*19. In my most recent performance appraisal, I understood what I had	Ν		773	1,038	346	265	156	2,578	26
to do to be rated at different performance levels (for example, Fully Successful, Outstanding).	%	70.1	30.0	40.1	13.3	10.4	6.2	100.0	
*20 The second to the information of the informatio	Ν		939	1,103	201	121	25	2,389	NA
*20. The people I work with cooperate to get the job done.	%	85.5	39.2	46.2	8.4	5.1	1.1	100.0	
*21 Margaret within the temperature of a with the right shills	Ν		518	1,132	458	292	125	2,525	83
*21. My work unit is able to recruit people with the right skills.	%	65.2	20.4	44.8	18.2	11.6	5.0	100.0	
*22. Promotions in my work unit are based on merit.	Ν		503	918	573	259	180	2,433	172
*22. Promotions in my work unit are based on merit.	%	57.9	20.3	37.5	23.7	10.8	7.6	100.0	
*23. In my work unit, steps are taken to deal with a poor performer who	Ν		231	672	677	408	272	2,260	347
cannot or will not improve.	%	39.7	10.1	29.6	30.3	17.9	12.1	100.0	
*24. In my work unit, differences in performance are recognized in a	Ν		391	943	604	315	189	2,442	162
meaningful way.	%	54.4	15.7	38.7	24.7	13.0	7.9	100.0	
25. Awards in my work unit depend on how well employees perform	Ν		506	1,028	473	285	176	2,468	138
their jobs.	%	61.9	20.2	41.7	19.1	11.7	7.3	100.0	
20 Europeans in margarely with them into the analysis with each other	Ν		968	1,204	250	125	51	2,598	8
26. Employees in my work unit share job knowledge with each other.	%	83.2	37.1	46.1	9.9	4.9	2.0	100.0	
27 The dilling of a side since a discharged and	Ν		679	1,002	592	170	66	2,509	87
27. The skill level in my work unit has improved in the past year.	%	66.3	26.6	39.7	24.0	6.9	2.7	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
28. How would you rate the overall quality of work done by your work	Ν		1,412	943	210	26	8	2,599	NA
unit?	%	90.3	54.1	36.2	8.3	1.1	0.3	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*29. The workforce has the job-relevant knowledge and skills necessary	Ν		821	1,361	235	109	31	2,557	24
to accomplish organizational goals.	%	85.0	31.7	53.3	9.3	4.4	1.3	100.0	

*AES prescribed items

** Sum of responses excluding DNK/NBJ

Sample or Census: Census

(Survey Administration Period April 25, 2011 to May 31, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*30. Employees have a feeling of personal empowerment with respect	Ν		583	1,122	450	261	109	2,525	61
to work processes.	%	67.3	22.8	44.5	18.0	10.4	4.4	100.0	
31. Employees are recognized for providing high quality products and	Ν		776	1,157	361	178	87	2,559	28
services.	%	75.2	30.0	45.1	14.2	7.1	3.5	100.0	
*22 Creativity and immersplan are recorded	Ν		551	958	588	270	144	2,511	71
*32. Creativity and innovation are rewarded.	%	59.8	21.6	38.2	23.5	10.8	5.9	100.0	
*22 D	Ν		249	596	750	490	321	2,406	182
*33. Pay raises depend on how well employees perform their jobs.	%	35.0	10.3	24.8	31.3	20.3	13.3	100.0	
34. Policies and programs promote diversity in the workplace (for	Ν		921	1,063	349	90	51	2,474	107
example, recruiting minorities and women, training in awareness of diversity issues, mentoring).	%	79.8	36.8	43.0	14.3	3.8	2.1	100.0	
	Ν		1,192	1,184	151	24	11	2,562	20
*35. Employees are protected from health and safety hazards on the job.	%	92.7	46.2	46.6	5.9	0.9	0.5	100.0	
*36. My organization has prepared employees for potential security	Ν		913	1,278	282	59	19	2,551	25
threats.	%	85.9	35.7	50.1	11.1	2.3	0.7	100.0	
37. Arbitrary action, personal favoritism and coercion for partisan	Ν		743	914	420	187	171	2,435	139
political purposes are not tolerated.	%	67.4	29.9	37.5	17.6	7.8	7.2	100.0	
38. Prohibited Personnel Practices (for example, illegally	Ν		1,015	939	301	79	78	2,412	166
discriminating for or against any employee/applicant, obstructing a	%	80.4	41.3	39.1	12.9	3.3	3.5	100.0	
person's right to compete for employment, knowingly violating veterans' preference requirements) are not tolerated.									
	Ν		1,292	1,068	138	39	15	2,552	13
39. My agency is successful at accomplishing its mission.	%	92.3	50.1	42.2	5.5	1.6	0.6	100.0	
	Ν		1,394	783	245	104	41	2,567	NA
40. I recommend my organization as a good place to work.	%	84.4	53.7	30.7	9.8	4.1	1.7	100.0	
41. I believe the results of this survey will be used to make my agency	Ν		897	826	442	184	115	2,464	108
a better place to work.	%	69.4	36.0	33.4	18.3	7.6	4.7	100.0	
*42. My supervisor supports my need to balance work and other life	Ν		1,506	772	160	74	50	2,562	10
issues.	%	88.5	58.3	30.2	6.4	3.0	2.1	100.0	
43. My supervisor/team leader provides me with opportunities to	Ν		1,124	905	301	156	74	2,560	6
demonstrate my leadership skills.	%	78.8	43.6	35.2	12.0	6.2	3.1	100.0	
*44. Discussions with my supervisor/team leader about my performance	Ν		973	932	344	196	115	2,560	12
are worthwhile.	%	74.0	37.8	36.2	13.5	7.8	4.8	100.0	

*AES prescribed items

** Sum of responses excluding DNK/NBJ

Sample or Census: Census

(Survey Administration Period April 25, 2011 to May 31, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
45. My supervisor/team leader is committed to a workforce	Ν		990	852	391	67	45	2,345	221
representative of all segments of society.	%	77.9	41.7	36.1	17.0	3.1	2.1	100.0	
46. My supervisor/team leader provides me with constructive	Ν		897	1,004	362	193	97	2,553	9
suggestions to improve my job performance.	%	74.1	35.0	39.2	14.4	7.4	4.1	100.0	
*47. Supervisors/team leaders in my work unit support employee	Ν		1,185	956	231	111	62	2,545	15
development.	%	83.7	46.2	37.5	9.2	4.5	2.6	100.0	
	Ν		1,301	888	199	129	48	2,565	NA
48. My supervisor/team leader listens to what I have to say.	%	85.0	50.2	34.7	8.0	5.2	1.9	100.0	
	Ν		1,457	799	176	87	44	2,563	NA
49. My supervisor/team leader treats me with respect.	%	87.7	56.4	31.4	7.0	3.5	1.8	100.0	
50. In the last six months, my supervisor/team leader has talked with	Ν		1,349	1,019	116	60	15	2,559	NA
me about my performance.	%	92.4	52.3	40.1	4.6	2.4	0.6	100.0	
	Ν		1,225	790	300	146	95	2,556	NA
*51. I have trust and confidence in my supervisor.	%	78.4	47.4	30.9	11.9	5.8	3.9	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
*52. Overall, how good a job do you feel is being done by your	Ν		1,295	781	297	118	70	2,561	NA
immediate supervisor/team leader?	%	80.6	50.2	30.4	11.7	4.8	2.9	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*53. In my organization, leaders generate high levels of motivation and	Ν		582	1,112	489	236	120	2,539	23
commitment in the workforce.	%	66.3	22.7	43.6	19.4	9.4	4.8	100.0	
54. My organization's leaders maintain high standards of honesty and	Ν		916	1,016	314	137	106	2,489	64
integrity.	%	77.1	36.4	40.7	12.8	5.7	4.4	100.0	
*55. Managers/supervisors/team leaders work well with employees of	Ν		881	1,119	320	114	46	2,480	79
different backgrounds.	%	79.9	35.0	44.9	13.2	4.9	2.0	100.0	
*56. Managers communicate the goals and priorities of the	Ν		791	1,225	306	157	59	2,538	16
organization.	%	79.2	31.0	48.3	12.1	6.3	2.4	100.0	
*57. Managers review and evaluate the organization's progress toward	Ν		800	1,164	346	102	46	2,458	98
meeting its goals and objectives.	%								

*AES prescribed items

** Sum of responses excluding DNK/NBJ

Sample or Census: Census

(Survey Administration Period April 25, 2011 to May 31, 2011)

		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
58. Managers promote communication among different work units (for	Ν		740	1,068	383	210	100	2,501	50
example, about projects, goals, needed resources).	%	72.0	29.4	42.6	15.4	8.5	4.1	100.0	
59. Managers support collaboration across work units to accomplish	Ν		785	1,117	320	184	88	2,494	45
work objectives.	%	76.0	31.2	44.9	12.8	7.5	3.6	100.0	
		Percent Positive	Very Good	Good	Fair	Poor	Very Poor	Item Response Total**	Do Not Know/ No Basis to Judge
60. Overall, how good a job do you feel is being done by the manager	Ν		888	987	396	125	95	2,491	56
directly above your immediate supervisor/team leader?	%	74.7	35.3	39.5	16.3	5.1	3.9	100.0	
		Percent Positive	Strongly Agree	Agree	Neither Agree nor Disagree	Disagree	Strongly Disagree	Item Response Total**	Do Not Know/ No Basis to Judge
*61. I have a high level of respect for my organization's senior leaders.	Ν		942	972	349	167	110	2,540	9
or readers.	%	75.0	36.5	38.5	13.9	6.6	4.5	100.0	
62. Senior leaders demonstrate support for Work/Life programs.	Ν		1,135	949	270	86	55	2,495	51
62. Senior readers demonstrate support for work the programs.	%	83.2	44.9	38.3	11.0	3.6	2.2	100.0	
		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
*63. How satisfied are you with your involvement in decisions that	Ν		680	1,142	402	255	69	2,548	NA
affect your work?	%	71.2	26.5	44.8	15.9	10.1	2.7	100.0	
*64. How satisfied are you with the information you receive from	Ν		705	1,130	409	251	50	2,545	NA
management on what's going on in your organization?	%	71.9	27.4	44.5	16.1	10.0	2.0	100.0	
*65. How satisfied are you with the recognition you receive for doing a	Ν		767	1,034	383	264	97	2,545	NA
good job?	%	70.4	29.9	40.5	15.0	10.6	3.9	100.0	
*66. How satisfied are you with the policies and practices of your senior			629	1,106	490	240	83	2,548	NA
leaders?	%	67.6	24.4	43.2	19.7	9.4	3.3	100.0	
*67. How satisfied are you with your opportunity to get a better job in	Ν		572	832	609	366	165	2,544	NA
your organization?	%	54.7	22.1	32.6	24.2	14.5	6.6	100.0	
*68. How satisfied are you with the training you receive for your	Ν		842	1,093	397	164	48	2,544	NA
present job?	%	75.7	32.7	43.1	15.8	6.5	2.0	100.0	1

*AES prescribed items

** Sum of responses excluding DNK/NBJ

Sample or Census: Census

(Survey Administration Period April 25, 2011 to May 31, 2011)

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total	Do Not Know/ No Basis to Judge
*69. Considering everything, how satisfied are you with your job?	Ν		967	1,089	283	149	56	2,544	NA
09. Considering everything, now satisfied are you with your job?	%	80.5	37.5	43.0	11.4	5.9	2.3	100.0	
*70 Considering quartering how actisfied are you with your new?	Ν		808	1,141	302	214	79	2,544	NA
*70. Considering everything, how satisfied are you with your pay?	%	76.6	31.9	44.7	11.8	8.4	3.1	100.0	
71. Considering everything, how satisfied are you with your	Ν		949	1,049	314	168	63	2,543	NA
organization?	%	78.3	36.8	41.5	12.4	6.7	2.5	100.0	

72. Have you been notified that you are eligible to telework? Telework		
means working at a location other than your normal work site		
during your regular work hours (excludes travel).	Ν	%
Yes	2,170	85.2
No	290	11.7
Not sure	80	3.1
Total	2,540	100.0

73. Please select the response below that BEST describes your current

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teleworking situation:	Ν	%
I telework 3 or more days per week.	61	2.5
I telework 1 or 2 days per week.	538	21.2
I telework, but no more than 1 or 2 days per month.	269	10.5
I telework very infrequently, on an unscheduled or short-term basis.	754	29.3
I do not telework because I have to be physically present on the job (e.g., Law Enforcement Officers, Park Rangers, Security Personnel).	193	7.6
I do not telework because I have technical issues (e.g., connectivity, inadequate equipment) that prevent me from teleworking.	74	2.9
I do not telework because I did not receive approval to do so, even though I have the kind of job where I can telework.	116	4.7
I do not telework because I choose not to telework.	539	21.5
Total	2,544	100.0

Alternative Work Schedules (AWS)		Ν	%
	Yes	1,570	61.8
	No	896	35.5
	Not available to me	67	2.7
	Total	2,533	100.0
75. Do you participate in the following Work/Life programs? He	alth		
and Wellness Programs (for example, exercise, medical scree			
quit smoking programs)		Ν	%
	Yes	1,059	42.1
	No	1,396	55.3
	Not available to me	62	2.6
	Total	2,517	100.0
5. Do you participate in the following Work/Life programs?			
Employee Assistance Program (EAP)		N	%
	Yes	347	13.9
	No	2,132	85.0
	Not available to me	25	1.1
	Total	2,504	100.0
77. Do you participate in the following Work/Life programs? Ch			
Care Programs (for example, daycare, parenting classes, pare	enting	Ν	%
support groups)	Yes	76	3.0
	No	2,280	91.0
	No Not available to me	143	6.0
	Total	2,499	100.0
	10(4)	2,499	100.0
78. Do you participate in the following Work/Life programs? Ele	der	Ν	%
Care Programs (for example, support groups, speakers)	X 7		
	Yes	49	2.0
	No	2,279	91.2
	Not available to me	161	6.8
	Total	2,489	100.0

		Percent Positive	Very Satisfied	Satisfied	Neither Satisfied nor Dissatisfied	Dissatisfied	Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
79. How satisfied are you with the following Work/Life programs in	Ν		971	664	338	126	41	2,140	405
your agency? Telework	%	76.1	45.0	31.1	15.9	6.0	2.0	100.0	
80. How satisfied are you with the following Work/Life programs in	Ν		1,174	606	222	21	9	2,032	504
your agency? Alternative Work Schedules (AWS)	%	87.5	57.1	30.3	11.1	1.0	0.5	100.0	
81. How satisfied are you with the following Work/Life programs in	Ν		714	589	330	33	18	1,684	850
your agency? Health and Wellness Programs (for example, exercise, medical screening, quit smoking programs)	%	77.4	42.4	35.0	19.5	2.0	1.1	100.0	
82. How satisfied are you with the following Work/Life programs in	Ν		308	340	364	13	11	1,036	1,500
your agency? Employee Assistance Program (EAP)	%	62.9	29.4	33.5	34.8	1.2	1.1	100.0	
83. How satisfied are you with the following Work/Life programs in	Ν		123	118	356	17	26	640	1,886
your agency? Child Care Programs (for example, daycare, parenting classes, parenting support groups)	%	37.6	19.0	18.6	55.5	2.7	4.3	100.0	
84. How satisfied are you with the following Work/Life programs in	Ν		85	93	364	7	7	556	1,957
your agency? Elder Care Programs (for example, support groups, speakers)	%	32.1	15.3	16.8	65.3	1.2	1.4	100.0	

5. Where do you work?		Ν	%
	Headquarters	1,878	74.3
	Field	651	25.7
	Total	2,529	100.0
86. What is your supervisory status?		Ν	%
	Non-Supervisor	1,906	75.0
	Team Leader	172	6.8
	Supervisor	272	10.7
	Manager	57	2.2
	Executive	134	5.3
	Total	2,541	100.0
87. Are you:		Ν	%
-	Male	1,575	62.6
	Female	942	37.4
	Total	2,517	100.0
88. Are you Hispanic or Latino?		Ν	%
	Yes	161	6.5
	No	2,335	93.5
	Total	2,496	100.0
 Please select the racial category or categories w closely identify. 	ith which you most	Ν	%
	American Indian or Alaska Native	20	0.8
	American Indian or Alaska Native Asian	20 203	0.8 8.4
89. Please select the racial category or categories w closely identify.	American Indian or Alaska Native Asian Black or African American	20 203 299	0.8 8.4 12.3
	American Indian or Alaska Native Asian Black or African American Native Hawaiian or Other Pacific Islander	20 203 299 7	0.8 8.4 12.3 0.3
	American Indian or Alaska Native Asian Black or African American	20 203 299	0.8 8.4 12.3

0. What is your age group?		Ν	%
	25 and under	60	2.4
	26-29	160	6.4
	30-39	440	17.6
	40-49	599	24.0
	50-59	877	35.1
	60 or older	364	14.6
	Total	2,500	100.0
91. What is your pay category/grade?		Ν	%
	Federal Wage System	0	0.0
	GS 1-6	14	0.6
	GS 7-12	378	15.0
	GS 13-15	1,920	76.3
	Senior Executive Service	127	5.0
	Senior Level (SL) or Scientific or Professional (ST)	46	1.8
	Other	33	1.3
	Total	2,518	100.0
92. How long have you been with the Federal Governm military service)?	ent (excluding	Ν	%
	Less than 1 year	58	2.3
	1 to 3 years	379	15.1
	4 to 5 years	359	14.3
	6 to 10 years	534	21.2
	-	204	8.1
	11 to 14 years	204 226	8.1 9.0
	-		

NUCLEAR REGULATORY COMMISSION 2011 FEDERAL EMPLOYEE VIEWPOINT SURVEY RESULTS (Summer Administration Pariod April 25, 2011 to May 21, 2011)

93.	How long have you be	en with your current	agency (for example.
15.	now long have you be	en with your ourient	ugeney (ioi example,

Department of Justice, Environmental Protection Agency)?		Ν	%
	Less than 1 year	72	2.9
	1 to 3 years	530	21.0
	4 to 5 years	489	19.4
	6 to 10 years	531	21.1
	11 to 20 years	341	13.5
	More than 20 years	557	22.1
	Total	2,520	100.0
4. Are you considering leaving your organization within the next year, and if so, why?	the next	Ν	%
	No	2,023	80.0
	Yes, to retire	120	4.7
	Yes, to take another job within the Federal Government	206	8.1
			2.4
	Yes, to take another job outside the Federal Government	87	3.4
	Yes, to take another job outside the Federal Government Yes, other	87 93	3.4 3.7
			3.7
5. I am planning to retire:	Yes, other	93	3.7
5. I am planning to retire:	Yes, other	93 2,529	3.7 100.0
5. I am planning to retire:	Yes, other Total	93 2,529 N	3.7 100.0 %
95. I am planning to retire:	Yes, other Total Within one year	93 2,529 <u>N</u> 74	3.7 100.0 % 3.0
05. I am planning to retire:	Yes, other Total Within one year Between one and three years	93 2,529 N 74 239	3.7 100.0 % 3.0 9.6



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